



The York Factory First Nation and the Keeyask Generating Station Project:

Building Value Through Partnership



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- **The York Factory First Nation is working with our partners Manitoba Hydro and the other Keeyask Cree Nations - the Tataskweyak Cree Nation, the War Lake First Nation and the Fox Lake Cree Nation - to develop the 695 megawatt (MW) Keeyask Generating Station.**
- **The Keeyask Generating Station is located at Gull Rapids on the Nelson River in Northern Manitoba.**
- **“Keeyask” means gull in the Cree language.**
- **The formal announcement of the decision to proceed with the Keeyask Generation Project was made on June 28, 2011.**



Building Value and Benefits Through Partnership

- **York Factory has long taken the view that the further development of hydroelectric projects in northern Manitoba can only proceed with the direct partnership of the First Nation peoples most directly affected.**
- **York Factory has also determined that any future hydro developments within our ancestral lands must advance our community and economic interests through York Factory's equity ownership and by working in partnership with Manitoba Hydro.**
- **York Factory has been involved in negotiations with Manitoba Hydro and the other Keeyask Cree Nations since 2001.**



Future Development Through Equity Partnership

- **York Factory has determined that participating in the Keeyask Generating Station Project can result in benefits for the citizens of the York Factory First Nation.**
- **York Factory has negotiated the opportunity to purchase up to a 5% equity interest in the Keeyask Generating Station Project.**
- **In addition to participating in the employment, business opportunities and investment opportunities in Keeyask, York Factory is working to ensure that our values and principles and perspectives are addressed in the Environmental Impact Assessment related to Keeyask.**



Stewards of *N'Tuskenan* – Our Land and Waters

- **As stewards of our lands, the York Factory First Nation has a duty to protect our lands, waters, fish, wildlife and medicines that are so important to the citizens of the York Factory First Nation.**
- **The Elders of the York Factory First Nation remind us that it is important that York Factory acknowledges that the construction and operation of the Keeyask Project is inherently inconsistent with our Customary Laws and our obligations to protect Mother Earth.**
- **Our Elders also remind us that even though we are now looking at a new hydro project, the York Factory First Nation cannot forget that we experience the irreversible social, cultural, spiritual and environmental impacts of Manitoba Hydro's previous developments on the Lower Nelson River every single day.**



Achieving *Kwayaskonikiwin*

- It is important for York Factory to achieve *Kwayaskonikiwin* – which means achieving a reconciliation and restoring balance in the Cree language - between our Customary Laws and the Keeyask Project.
- The York Factory First Nation is working to ensure that balance is maintained by including our *Ethinesewin* – the Traditional Knowledge of our Elders, resource users and community – in the project design and in the Environmental Impact Assessment for the Keeyask Project.



Incorporating York Factory Values and Principles

- **By working to incorporate our Customary Law principles into all aspects of the planning, development and operation of the Keeyask Project, we can help make sure that we achieve a reconciliation and balance between the Keeyask Project and our Customary Law.**
- **These areas include or will include:**
 - **Project Development Agreement**
 - **Adverse Effects Agreement**
 - **Heritage resources protection plans**
 - **Environmental protection plans**
 - **Environmental monitoring plans**
 - **Project monitoring plans**
 - **Access management plans**



Securing Benefits and Value

- **Further to Article 9 of our 1996 Comprehensive Implementation Agreement, York Factory and Manitoba Hydro have also negotiated important areas of benefits related to the Keeyask Project.**
- **These include:**
 - **Project Planning**
 - **Ownership Opportunities**
 - **Training & Employment**
 - **Business Opportunities**
 - **Environmental Monitoring**



Significant Project Agreements

- To secure our objectives, York Factory has entered into several agreements and processes with our partners Manitoba Hydro and the other Keeyask Cree Nations - the Tataskweyak Cree Nation, the War Lake First Nation and the Fox Lake Cree Nation.
- These include:
 - Project Development Agreement
 - Adverse Effects Agreement
 - Hydro Northern Training and Employment Initiative
 - Wuskwatim Keeyask Training Consortium



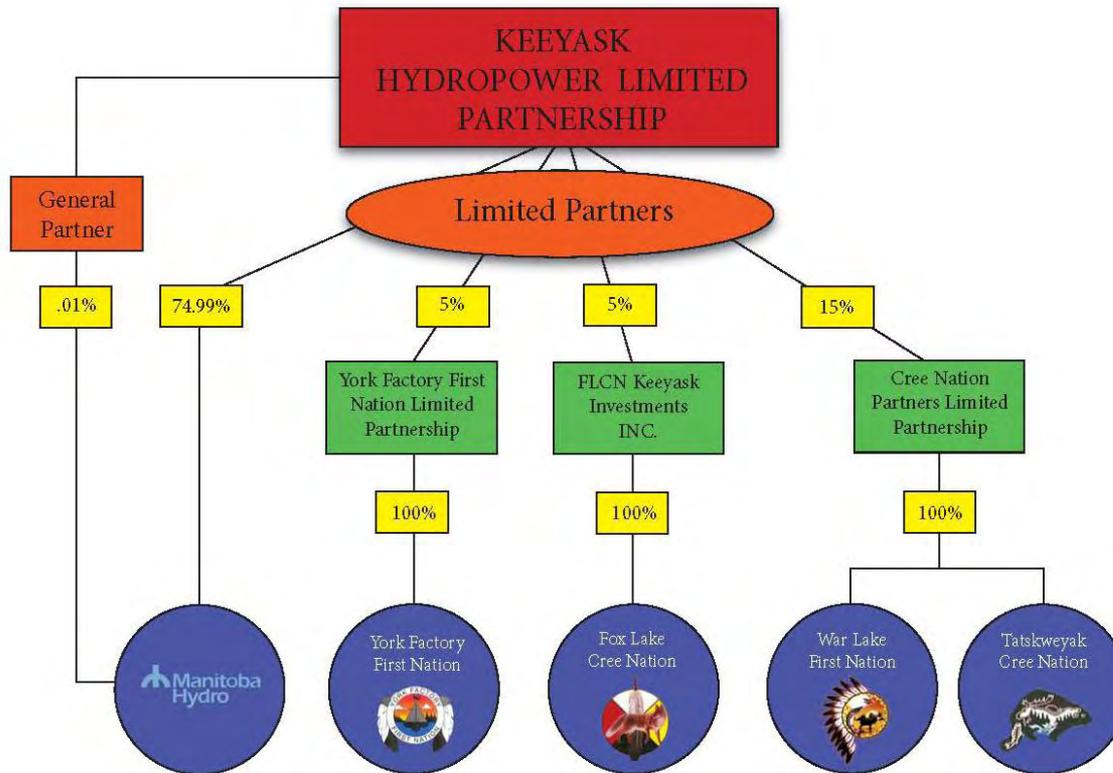
Joint Keeyask Project Development Agreement

- **The Joint Keeyask Development Agreement is a legal agreement that has been negotiated between Manitoba Hydro, York Factory First Nation, the Fox Lake Cree Nation and the Cree Nation Partners (Tataskweyak Cree Nation and War Lake First Nation).**
- **The Agreement sets out:**
- **The terms of a partnership, through which Manitoba Hydro and the four First Nations would become co-owners of, and investors in, the Keeyask Generating Station.**
- **The rules for how the partners would invest in and receive revenues from the project.**
- **The provisions for training and employment, business opportunities, the construction and operation of the project, and environmental monitoring of the project.**



Joint Keyask Project Development Agreement

KEYYASK LIMITED PARTNERSHIP CORPORATE STRUCTURE





Pre-Project Training

- **The Wuskwatim Keeyask Training Consortium provided \$45 million in pre-project training.**
- **\$33.75 million was allocated to Keeyask Cree Nations' training funds for the pre-project training of York Factory citizens.**
- **York Factory's portion of the pre-project training dollars was \$6.75 million.**
- **Other training and employment provisions are outlined in the Joint Keeyask Development Agreement and the Burntwood Nelson Agreement.**



Pre-Project Training

- Training courses offered have included:
- Carpentry
- Heavy equipment operation
- Job readiness
- Cooking
- Security
- High school equivalency
- Electrical
- Financial officer training
- Computer literacy



Employment and the Burntwood-Nelson Agreement

- **The Burntwood-Nelson Agreement is a collective agreement between the Hydro Projects Management Association, which represents contractors, and the Allied Hydro Council of Manitoba, which represents Unions.**
- **The Agreement sets out terms of employment for all workers and employees who work on hydro construction projects in Northern Manitoba, including Aboriginal workers.**
- **Under the terms of the JKDA, employment at Keeyask will be governed by the BNA and also by a Letter of Agreement applying to the Keeyask Project to be negotiated with Unions.**



Employment and the “Northern Preference Clause”

- **The Burntwood-Nelson Agreement includes a “northern preference clause” requiring that employment on all major northern hydroelectric projects will be offered first to job-qualified Northern Aboriginal peoples who:**
 - **Qualify as Northern Residents**
 - **Register with the job placement and referral agency for the Keeyask Project**
 - **Who reside in the Churchill River, Burntwood River and Nelson River region**



Directly Negotiated Contracts

- **As part of the JKDA negotiations, a number of business contracts have been allocated to each respective Keeyask Cree Nation with a total estimated value of \$203 million.**
- **Specific contracts are reserved for the Keeyask Cree Nations and business contracts are secured through direct negotiations with Hydro by KCNs.**
- **First preference will be given to members of Keeyask Cree Nations.**



First Nation Shares of Directly Negotiated Contracts

- **Manitoba Hydro has divided the direct negotiating contracts based on the total populations of each First Nation, as follows:**
 - **60% to Cree Nation Partners**
 - **20% to York Factory**
 - **20% to the Fox Lake Cree Nation**
- **York Factory and Fox Lake have agreed to jointly negotiate their 40% share of Keeyask-related business contracts.**
- **York Factory has secured 3 service contracts as part of the JKDA negotiations.**



Directly Negotiated Contracts

BUSINESS OPPORTUNITIES OFFERED THROUGH THE JKDA IDENTIFIED WORK PACKAGES

IDENTIFIED WORK PACKAGES
(\$203,100,000 - VALUE AS OF JULY 2007)

CREE NATION PARTNERS

YORK FACTORY FIRST NATION

FOX LAKE CREE NATION

CREE NATION PARTNERS
(Tataskweyak Cree Nation & War Lake First Nation)

SERVICE CONTRACTS:

- Camp Maintenance Services
- First-Aid Services

INFRASTRUCTURE CONTRACTS - CAMPS:

- Start-Up Camp - Site Preparation & Development
- Main Camp - Site Preparation & Development
- Main Camp Sewer & Water Services
- Construction Power (ROW) Cleaning
- Main Camp - Decommissioning

INFRASTRUCTURE CONTRACTS - ROADS:

- North Access Road Construction
- South Access Road Construction

PRINCIPAL STRUCTURES CONTRACTS:

- Forebay Cleaning
- Painting and Architectural Finish

**YORK FACTORY FIRST NATION
&
FOX LAKE CREE NATION**

SERVICE CONTRACTS:

- Catering
- Security Services
- Employee Retention and Support Services

APPROXIMATE ALLOCATION OF IDENTIFIED WORK PACKAGES





“Identified Work Packages”

- **The “Identified work packages” allocated to York Factory and Fox Lake include:**
- **Catering:** York Factory and Fox Lake would provide complete catering services for Keeyask GS project camps.
- **Security Services:** York Factory and Fox Lake would provide security services 24 hours and 7 days per week at camps, work areas and related facilities (excluding Contractor’s work areas).
- **Employee Retention and Support Services:** York Factory and Fox Lake would provide Employee Retention and Support services for project employees.



Business Arrangements Outside of Keeyask Joint Development Agreement

- **YFFN has a number of on-going business contracts outside of the JKDA.**
- **These include:**
 - **Catering contracts at Manitoba Hydro's Kelsey and Laurie River projects**
 - **Camp services for environmental field studies at York Factory's Silver Goose Lodge**
 - **Employment Services for the Keeyask and Conawapa field study programs**



Future Generations

- **The York Factory First Nation looks forward to working together with the Keeyask Cree Nations and Manitoba Hydro and with the province of Manitoba to ensure that that the Keeyask Generating Station Project will benefit the present and future generations of the York Factory First Nation and all First Nations peoples in northern Manitoba.**
- **Kinanaskomitin, thank you.**